401k – Portland General Electric 401(k) Plan

4-CP or 4-Coincident Peak – The monthly peak hours contained in the months of January, July, August, and December

A&G – Administrative and General

A/P – Accounts Payable

ACC – Arizona Corporation Commission

ACH – Automated Clearing House

ACI - Annual Cash Incentive

AFDC/AFUDC – Allowance for Funds Used during Construction

AGC – Automatic Generation Control

AMI – Advance Metering Infrastructure

AOP – Annual Operating Plan

ARM – Asset and Resource Manager

ASC – Accounting Standards Codification

ATWACC - After-Tax Weighted Average Cost of Capital

AUT – Annual Update Tariff

B - Base

BA – Balancing Authority

BAA – Balancing Authority Area

BAL - Bank of America Leasing LLC

BCEM - Business Continuity and Emergency Management

Bcf – Billion Cubic Feet

BETC – Business Energy Tax Credits

BI – Business Intelligence Reporting Tool

BPA – Bonneville Power Administration

Brattle – The Brattle Group

BVPS – Book Value per Share

CAISO – California Independent System Operator

CAPM – Capital Asset Pricing Model

CCCT – Combined Cycle Combustion Turbine

CC&B – Customer Care and Billing

CE – Cost Element

CEI – Critical Energy Infrastructure

CEO – Chief Executive Officer

CET – Customer Engagement Transformation

CFA – Chartered Financial Analyst

CFO - Chief Financial Officer

CIAC – Contributions in Aid of Construction

CIP – Critical Infrastructure Protection

CIS – Customer Information System

CMC – Customer Marginal Costs

CME – Chicago Mercantile Exchange

CMS – Centers for Medicare and Medicaid Services

COS – Cost of Service

CPP - Critical Peak Pricing

CRPC – Columbia River Power Constructors

CRRA – Certified Rate of Return Analyst

CS&BD – Customer Strategies and Business Development

CSI – Centralization, Standardization and Integration

CSO - Customer Service Operations

CTG – Combustion Turbine Generator

CVR – Conversation Voltage Reduction

CWIP – Construction Work in Progress

D&O - Directors and Officers

DCF - Discounted Cash Flow

DDP – Dynamic Dispatch Program

DEQ - Department of Environmental Quality

DOE – Department of Energy

DNV-GL – Garrad Hassan America, Inc.

DP – Dynamic Programming

DPS – Dividends per Share

DR – Demand Response

DR – Data Request

DRA – Division of Ratepayer Advocates

DSG – Dispatchable Standby Generation

DSI - Dry Sorbent Injection

DTH – Decatherm

E – Post Price-Effect

EBITDA – Earnings Before Interest, Taxes, Depreciation and Amortization

EDD – Employment Development Department

EDI – Electronic Data Interchange

EE – Energy Efficiency

EEI – Edison Electric Institute

EFSC – Energy Facility Siting Council

EIA - Energy Information Administration

EIM – Energy Imbalance Market

ELS – Environmental Licensing Services

EOH – Equivalent Operating Hours

EPA – Environmental Protection Agency

EPRI – Electric Power Research Institute

EPS – Earnings per Share

ERISA – Employee Retirement Income Security Act

ERPs – Equity Risk Premiums

ES – Environmental Service

ES - Energy Storage

ESS – Energy Service Supplier

ETO - Energy Trust of Oregon

EU – European Union

EV - Electric Vehicle

F&A – Finance and Accounting

FAS – Financial Accounting Standards

FASB – Financial Accounting Standards Board

Fed – Federal Reserve

FERC – Federal Energy Regulatory Commission

FICA – Federal Insurance Contributions Act

FITNES – Facility Inspections and Treatment to the National Electric Safety Code

FMBs – First Mortgage Bonds

FS – Feasibility Study

FSEC – Financial Systems Effectiveness Committee

FSRP - Financial Systems Replacement Project

FTE – Full Time Equivalent

GAAP – Generally Accepted Accounting Principles

GAC - G-Class Air Cooled

GAWE - Guaranteed Availability and Warranty Extension

GDP - Gross Domestic Product

GECC – General Electric Credit Corporation

GF – General Foreman

GIS – Geospatial Information System

GRC - General Rate Case

GTN - Gas Transmission Northwest, LLC

GWD - Graphic Work Design

HDHP - High Deductible Health Plan

HP/IP – High Pressure and Intermediate Pressure turbine

HPS – High pressure sodium

HR – Human Resources

HRA – Health Reimbursement Account

HRSG - Heat Recovery Steam Generator

I&C – Instrument and Control

IBEW – International Brotherhood of Electrical Workers

IC – Industrial Composite

ICE – IntercontinentalExchange

IE – Independent Evaluator

IPC – Idaho Power Company

IRP - Integrated Resource Plan

ISFSI – Independent Spent Fuel Storage Installation

ISO – Independent System Operator

IT – Information Technology

ITC – Investment Tax Credits

IVR – Interactive Voice Response

kW - Kilowatt

kWh - Kilowatt hours

kV – Kilovolt

kvar – Kilovolt ampere reactive

LEA – Line Extension Allowance

LED – Light-emitting diode

LGIA – Large Generator Interconnection Agreement

LRRA – Lost Revenue Recovery Adjustment

LSR – Lower Snake River

LTSA - Long-term Service Agreement

MAIFI – Momentary Average Interruption Frequency Index

MAP-21 – Moving Ahead for Progress in the 21st Century Act

MRP - Market Risk Premium

MBA – Masters of Business Intelligence

MDCP – Managers Deferred Compensation Plan

MDMS – Meter Data Management System

MFRs - Minimum Filing Requirements

MH – Metal Halide

MHPSA – Mitsubishi Hitachi Power Systems America

Mid-C - Mid-Columbia

MMS – Maximo, Mobile and Scheduling

MONET - Multi-area Optimization Network Energy Transaction model

MPPS – Market Price per Share

MSI – Market Strategies International

MT – Magnetic Particle Testing

MV – Mercury Vapor

MWa - Megawatt average

MWh – Megawatt hours

NAICS - North America Industry Classification System

NCP – Non-coincident peak

NDE – Non-Destructive Examination

NDT – Nuclear Decommissioning Trust

NEPA - National Environmental Policy Act

NERC – North American Electric Reliability Corporation

NGTL – NOVA Gas Transmission, Ltd (TransCanada)

NIST – National Institute of Standards and Technology

NNMREC – Northwest National Marine Renewable Energy Center

NRC – Nuclear Regulatory Commission

NRSS – Non-running Station Service

NTTG - Northern Tier Transmission Group

NVPC – Net Variable Power Cost

NWN - Northwest Natural

NWPP MC – Northwest Power Pool Members Market Assessment and Coordination Committee

O&M – Operations and Maintenance

OATT – Open Access Transmission Tariff

OBI – Oracle Business Intelligence

OCIO – Office of the Chief Information Officer

ODEQ - Oregon Department of Environmental Quality

OE – Operational Efficiency

OEA – Office of Economic Analysis

OMB - Office of Management and Budget

OMS – Outage Management System

OMSI - Oregon Museum of Science and Industry

OOA – Ownership and Operation Agreement

OPIS - Oil Price Information Service

OPUC -Public Utility Commission of Oregon

OSHA – Occupational Safety and Health Administration

OTC – Over-the-Counter

P - Price-Effect

PAC - PacifiCorp

PAS – Publicly Available Specification PBO – Pension Benefit Obligation

PCAM – Power Cost Adjustment Mechanism

PCB – Polychlorinated

PDL – Polynomial Distributed Lag

PEAK – PEAK Reliability

P/E – Price-to-Earnings

PG&E – Pacific Gas and Electric

PGE – Portland General Electric

PIC – Performance Incentive Compensation

PNCA - Pacific Northwest Coordination Agreement

PPA – Pension Protection Act

PPA – Prepaid Pension Asset

PPA – Power Purchase Agreement

PPC – Public Purpose Charges

PRB – Pelton and Round Butte plants

PRC – Power Resources Cooperative

PRPs – Potentially Responsible Parties

PSC - Portland Service Center

PSE – Puget Sound Energy

PSES – Power Supply Engineering Services

PSU – Portland State University

PT – Liquid penetrant method

PTCs - Production Tax Credits

PTP – Point-to-Point

PTSA – Precedent Transmission Service Agreement

PUD - Public Utility District

PwC – Price Waterhouse Coopers

PW1 - Port Westward 1

PW2 – Port Westward 2

R&D – Research and Development

R&ME – Reliability and Maintenance Excellence

RAP – Remedial Action Report

RC – Responsibility Center

RCA – Root Cause Analysis

RCM – Reliability Centered Maintenance

RE – Regional Entity

RES – Renewable Energy Standard

RFP – Request for Proposals

RI – Remedial Investigation

RLCOE - Real Levelized Cost of Energy

ROE – Return on Equity

ROM – Resource Optimization Model

RROE – Required Return on Equity

RP – Risk Premium

RP – Renewable Power

RPS - Renewable Portfolio Standard

RRMP - Recreation Resources Management Plan

RSP - Retirement Savings Plan

RTDT – Real Time Dispatch Tool

RTO – Regional Transmission Organization

S&P – Standard & Poor's

SAIDI – System Average Interruption Duration Index

SAIFI – System Average Interruption Frequency Index

SB - Senate Bill

SCADA – Supervisory Control and Data Acquisition

SCCT – Simple Cycle Combustion Turbine

SCD – Scheduling Control and Dispatch

SCED - Security Constrained Economic Dispatch

SEC – Securities Exchange Commission

SEDC – Safe and Efficient Design Construction

SEI – Siemens Energy

SEM – Scanning Electron Microscope

SERP – Supplemental Executive Retirement Plan

SFAS – Statement of Financial Accounting Standards

SG - Smart Grid

SHARP – Safety and Health Achievement Recognition Program

SIP – Strategic Investment Program

SITF – Supervisor in the Field

SMA – Service and Maintenance Agreement

SME – Soy Methyl Ester

SNA – Sales Normalization Adjustment

SQM – Service Quality Measure

SR – System Reliability

SSPC - Salem Smart Power Center

STD – Short-term Disability

SY - System Resiliency

T&D – Transmission and Distribution

TCC - Tualatin Contact Center

TID – Turlock Irrigation District

TIV – Total Insured Value

TOU – Time-of-Use

TOS – TOS Research, Inc.

TSRs – Transmission Service Requests

UAM – Utility Asset Management

UG – Underground

USWC – US West Communications

UT – Ultrasonic testing

VER – Variable Energy Resource

VERBS – Variable Energy Resource Balancing Service

VIE – Variable Interest Entities

VoIP – Voice over Internet Protocol

VPP – Voluntary Protection Program

W&S – Wages and Salaries

WACC - Weighted Average Cost of Capital

WECC – Western Energy Coordinating Council

WIES – Western Interconnected Electric Systems

WMS – Work Management System

WNA – Wärtsilä North America

WSATA – Western States Association of Tax Administrators

WSPWE – Warm Spring Power and Water Enterprises

WTG – Wind Turbine Generators