

**BEFORE THE PUBLIC UTILITY COMMISSION
OF THE STATE OF OREGON**

UE 319

Revenue Requirement

PORTLAND GENERAL ELECTRIC COMPANY

Direct Testimony and Exhibits of

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I. Introduction

1 **Q. Please state your names and positions with Portland General Electric (PGE).**

2 A. My name is Alex Tooman. I am a project manager for PGE. I am responsible for the
3 development of PGE's revenue requirement forecast and other regulatory analysis.

4 My name is Rebecca Brown. I am a senior analyst assisting Alex Tooman in the
5 development of the revenue requirement.

6 Our qualifications are included at the end of this testimony.

7 **Q. What is the purpose of your testimony?**

8 A. The purpose of our testimony is to present PGE's 2018 revenue requirement for base
9 business of \$1,883.3 million.

10 **Q. What increase in revenue requirement does PGE request beginning January 1, 2018?**

11 A. PGE requests a base business increase of \$99.9 million or 5.6% effective January 1, 2018.
12 This increase is relative to the revenues we expect based on 2016 prices, approved in UE
13 294. This revenue requirement will allow PGE an opportunity to earn a 7.46% rate of return
14 that includes a 9.75% return on average common equity (ROE) of 50% in 2018. PGE
15 Exhibit 201, columns 1 through 3, summarizes the development of PGE's 2018 revenue
16 requirement for base business. In addition to presenting this integrated (bundled) revenue
17 requirement, we also present and discuss our unbundled revenue requirement in Section IX.

18 **Q. What mitigating actions did PGE take to help limit the size of the requested increase in
19 this filing?**

20 A. As described in PGE Exhibit 100, to reduce the price impact on customers, we adjusted the
21 revenue requirement by:

22 1. Reducing our request related to incentive compensation costs;

- 1 2. Removing 50% of certain layers of Directors & Officers (D&O) insurance;
- 2 3. Requesting a return on equity at the lower portion of the range supported by PGE’s
- 3 expert witness.

A. PGE Result if No Price Increase is Authorized

4 **Q. In the absence of a price increase, what is PGE’s expected regulated ROE for 2018?**

5 A. Without a price increase, we would expect PGE’s ROE to be approximately 7.2% in 2018,

6 lower than the authorized ROE of 9.6%.

B. Structure of the Case

7 **Q. Please summarize PGE’s 2018 revenue requirement.**

8 A. Table 1 below summarizes PGE’s 2018 revenue requirement by major category and

9 provides a comparison to the results of UE 294. We also list the PGE testimony that

10 addresses each specific cost category.

Table 1
Revenue Requirement Summary
(\$ in millions)

| <u>Rev Req Category</u> | <u>UE 294</u> <u>Approved</u> | <u>2018</u> <u>Budget</u> | <u>Exhibit</u> | <u>No.</u> |
|--------------------------|----------------------------------|------------------------------|------------------|------------|
| Sales to Consumers | \$1,864.6 | \$1,883.3 | Rev Req | 200 |
| Other Revenue | \$ 26.6 | \$ 25.8 | Rev Req | 200 |
| NVPC | \$ 531.6 | \$ 353.6 | Power Costs | 300 |
| Production O&M | \$ 156.1 | \$ 159.8 | Production | 700 |
| Transmission O&M | \$ 14.3 | \$ 14.3 | T&D | 800 |
| Distribution O&M | \$ 94.5 | \$ 120.2 | T&D | 800 |
| Customer Service | \$ 79.3 | \$ 82.3 | Customer Svc. | 900 |
| A&G | \$ 151.4 | \$ 172.1 | Corp. Support | 600 |
| Depr. & Amort. | \$ 330.5 | \$ 377.3 | Rev Req | 200 |
| Other Taxes | \$ 126.1 | \$ 127.2 | Rev Req | 200 |
| Income Taxes | \$ 74.1 | \$ 159.7 | Rev Req | 200 |
| Operating Income* | \$ 333.4 | \$ 342.7 | | |
| Return on Equity | 9.6% | 9.75% | Return on Equity | 1100 |

* May not sum due to rounding

11 **Q. Please describe Operating Income as used in Table 1 above.**

1 A. Operating Income consists of a return to the providers of capital to PGE, both equity and
2 debt. The costs of obtaining capital are discussed in PGE Exhibits 1000 and 1100.

3 **Q. How did you develop the 2018 revenue requirement?**

4 A. We developed the revenue requirement based on PGE's 2017 budgets, which were
5 originally based on UE 294 prices as authorized by Commission Order No. 15-356. The
6 2017 budgets were escalated for inflation to 2018 and adjusted for known and measureable
7 changes.

8 **Q. What rates did you use to escalate the 2017 budget to 2018 test year?**

9 A. We applied the following escalation rates to the 2017 budget:

- 10 • 3.10% average rate for all labor (at applicable effective dates¹).
- 11 • 3.11% for outside services (cost elements [CE] 1502, 1602, 2200, and 2300),
12 effective January 1.
- 13 • 1.66% for direct materials (CE 2101 and 2110), effective January 1.
- 14 • 2.39% for employee business expense (CE 2400 and 2701), effective January 1.

15 **Q. What are the sources of these escalation rates?**

16 A. For outside services, direct materials and employee business expense, we use escalation
17 rates from the Global Insights, Long-term Forecast dated August 2016. Wage escalation is
18 based on the forecast of compensation costs described in PGE Exhibit 400.

19 **Q. What comparison with the 2018 test year costs does PGE make in the testimonies**
20 **generally?**

¹ March 1 for bargaining employees and April 1 for non-bargaining employees.

1 A. We compare our forecast of 2018 test year costs to 2016 actuals. We do this because 2016
2 represents PGE’s most recent full year with actual results. The changes between 2016 and
3 2018 in this filing will be analyzed on an average annual basis.

4 **Q. Did you adjust PGE’s 2018 revenue requirement to reflect previous pricing decisions
5 and other regulatory policies?**

6 A. Yes. We made several regulatory adjustments, listed in Table 2 below.

Table 2
Regulatory Adjustments
(\$ in millions)

| <u>Category</u> | <u>O&M</u> | <u>Rate Base</u> |
|--------------------------|----------------|------------------|
| Retail Services | \$(0.1) | \$(0.9) |
| Charitable Contributions | \$(1.9) | |
| State & Federal Lobbying | \$(1.0) | |
| MDCP | \$(4.7) | |
| SERP | \$(1.4) | |
| Image Advertising | \$(0.7) | |
| Total Adjustments | \$(9.8) | \$(0.9) |

7 **Q. Please explain these regulatory adjustments.**

8 A. Following is a brief summary:

- 9 • Retail services: removed the revenue requirement related to amounts allocated to
10 PGE’s retail operations;
- 11 • Charitable contributions: excluded the entire \$1.9 million from cost of service;
- 12 • State and federal lobbying: excluded the entire \$1.0 million from cost of service;
- 13 • Managers’ Deferred Compensation Plan (MDCP): removed the entire \$4.7 million
14 from cost of service;
- 15 • Supplemental Executive Retirement Plan (SERP): removed the entire \$1.4 million
16 from cost of service; and
- 17 • Corporate image advertising: removed the entire \$0.7 million from cost of service.

II. Other Revenue

1 **Q. What is PGE’s 2018 forecast of Other Revenue?**

2 A. PGE forecasts 2018 Other Revenue of \$25.8 million. This compares to 2016 Other Revenue
3 of \$26.7 million. The decrease is primarily attributable to joint pole revenue, which declines
4 from 2016 actuals because:

- 5 • 2016 actuals reflect approximately \$1.2 million in revenue for a short-term, high-
6 speed fiber deployment project that did not continue beyond 2016.
- 7 • There is an overall decline in PGE’s annual pole attachment rental rate.

8 **Q. What are the sources of Other Revenue?**

9 A. The primary sources of Other Revenue are rent of electric property, transmission revenue,
10 joint-pole revenue, steam sales revenue, and ancillary service revenue. PGE Exhibit 202
11 provides additional detail on the sources and amounts of Other Revenue.

12 **Q. Did you make any adjustments related to Other Revenue for the 2018 test year?**

13 A. Yes. We adjusted the 2018 forecast of transmission revenues received from Energy Service
14 Suppliers (ESS). The adjusted amounts reflect PGE’s current Open Access Transmission
15 Tariff rate and the forecasted ESS activity for 2018.

III. Depreciation

1 **Q. What was used for the 2018 test year book depreciation expense?**

2 A. Normalization rules in the Internal Revenue Code, Section 168(i)(9) require consistency in
3 the calculation of four items for ratemaking purposes. Two of the four items are tax expense
4 and book depreciation expense. The other two items are in rate base: accumulated book
5 depreciation and accumulated deferred income taxes. Because, PGE established its rate base
6 as of December 31, 2017, we used 2017 depreciation in the calculation of all four items.

7 **Q. Does 2017 depreciation accurately reflect the 2018 expense?**

8 A. By itself, no. Because 2017 depreciation will only reflect partial year depreciation for all
9 2017 plant closings, 2017 depreciation will be less than 2018 depreciation, which will reflect
10 a full year of depreciation for those same assets (assuming no additional plant closings in
11 2018). In order to adjust for this effect, PGE annualized the 2017 depreciation expense for
12 2017 plant closings. We then reduced that amount to account for the fact that PGE's
13 declining balance method results in a 2018 depreciation expense that would not be as high as
14 that calculated with the full annualization effect. The net result is that the test year
15 depreciation is based on 2017 expense (to meet IRS normalization requirements) but has an
16 adjusted annualization so that PGE does not under-collect or over-collect depreciation
17 expense relative to expected 2018 depreciation expense. As noted above, the expected 2018
18 depreciation expense does not reflect any 2018 closings. For simplicity, we refer to the test
19 year depreciation as 2018 depreciation expense.

20 **Q. What is PGE's estimate for 2018 depreciation expense?**

21 A. We estimate \$317.4 million in depreciation expense for 2018. PGE Exhibit 203 summarizes
22 the 2018 depreciation expense by plant type and provides a comparison to 2016 actuals.

1 **Q. Is PGE proposing a new depreciation study as part of this rate case?**

2 A. Yes. PGE filed the new depreciation study on December 23, 2016. It is docketed as
3 UM 1809.

4 **Q. What is the difference between the previous depreciation study (Docket No. UM 1679)**
5 **estimate for 2017 depreciation expense and the current depreciation study estimate**
6 **(Docket No. UM 1809)?**

7 A. The methodology proposed in the current depreciation study leads to a \$2.2 million increase
8 in depreciation expense in 2017.

9 **Q. How does PGE's 2018 depreciation expense forecast compare to 2016 actuals?**

10 A. After adjustments, total forecasted depreciation for 2018 reflects a \$40.1million increase
11 over 2016 actuals.

12 **Q. What are the primary drivers for the increase?**

13 A. The primary drivers of the increase in depreciation expense are listed below.

- 14 • \$4.4 million for the Colstrip generation plant to reflect the change of depreciable
15 life from 2042 to 2030 as specified in Oregon Senate Bill 1547, Section 1.
- 16 • \$6.8 million in the Carty generation plant, which had only partial year
17 depreciation in 2016 but a full year in 2018. Customer prices, however, already
18 reflect the full year of Carty 2016 depreciation expense in accordance with
19 Commission Order No, 15-356.
- 20 • \$4.0 million in other thermal generating plants.
- 21 • \$4.7 million in wind and hydro generation resources.
- 22 • \$6.4 million in distribution.
- 23 • \$3.5 million in general plant.

IV. Amortization

1 **Q. What is amortization?**

2 A. Amortization, like depreciation, is a means to allocate the cost of an asset over its useful life.
3 Amortization relates to intangible assets, such as computer software and regulatory assets.
4 As with depreciation expense, the unamortized balance of the associated assets generally
5 appears in rate base and earns a return at the allowed rate. Because amortization is also
6 subject to tax normalization principles, we calculated the 2018 test year amortization
7 expense based on the adjusted annualized 2017 amortization similar to depreciation.

8 **Q. Please summarize PGE's 2018 amortization expense.**

9 A. PGE Exhibit 204 details the total 2018 amortization expense of \$68.3 million, which we
10 summarize in Table 3 below.

Table 3
Amortization
(\$ in millions)

| <u>Amortization Item:</u> | <u>2016 Actuals</u> | <u>2018 Forecast</u> |
|--------------------------------------|---------------------|----------------------|
| Software Amortization | \$ 35.7 | \$ 47.0 |
| Other Intangible Amortization | \$ 8.4 | \$ 9.3 |
| Trojan Decommissioning | \$ 3.5 | \$ 3.5 |
| Trojan Fuel Settlement | \$ (16.3) | \$ 0.0 |
| Other Reg Debit Amortization | \$ 9.4 | \$ 8.8 |
| <u>Other Reg Credit Amortization</u> | <u>\$ 0.2</u> | <u>\$ (0.2)</u> |
| Total Amortization* | \$ 40.8 | \$ 68.3 |

* May not sum due to rounding

11 **Q. Please explain the amortization of software included in PGE's 2018 amortization**
12 **expense.**

13 A. Total software amortization is approximately \$47.0 million. This cost relates to capitalized
14 software, which is typically amortized over a 5-year period. The exception to this period is
15 the 2020 Vision program (including the Financial System replacement project, Maximo

1 mobile scheduling, Outage Management System, Graphic Work Design, and Geographic
2 Information System), which is amortized over a 10-year period.

3 **Q. Why is software amortization \$11.3 million higher in 2018?**

4 A. The increase is due to the software investment that closed to Plant in Service during 2016,
5 which results in partial year amortization in 2016 and full year amortization in 2018, as well
6 as additional software investment in 2017. The larger software projects closing in 2016 and
7 2017 include the Energy Trading & Risk Management Solution, software upgrades to move
8 customers to lower cost self-service options (Web Fitness-Remove Self Service Barriers),
9 Knowledge Management & Governance Software for Customer Service Operations, and
10 software for hosting the Western Energy Imbalance Market (discussed in PGE Exhibit 300,
11 Section III, part C).

12 **Q. Please describe Other Intangible amortization.**

13 A. Other Intangible amortization includes hydro relicensing amortization and miscellaneous
14 other intangible plant amortization. For hydro relicensing, this represents the recognition of
15 annual costs associated with non-construction projects that have closed to plant in service.
16 Generally, these costs are amortized over the life of the new license.

V. Income Taxes, Taxes Other Than Income, and Fees

A. Income Taxes

1 **Q. What is PGE’s 2018 estimate of income taxes?**

2 A. PGE’s 2018 test period income tax expense forecast is \$159.7 million. PGE Exhibit 205
3 details the test year calculations of income tax expense and provides a comparison to
4 previously authorized 2016 income tax assumptions. This compares to the 2016 utility
5 income tax expense of \$74.1 million based on prices approved by Commission
6 Order No. 15-356. The increase in 2018 test year income tax expense compared to current
7 prices reflects: 1) an increase of pre-tax book income; and 2) federal production tax credits
8 (PTC) being treated as a variable, rather than fixed, component of PGE’s forecast, consistent
9 with the provisions of Oregon Senate Bill 1547, Section 18b.

10 **Q. Is the change in PTC treatment new for 2018?**

11 A. No. PGE first implemented this change in Docket No. UE 308, PGE’s 2017 Net Variable
12 Power Cost filing, which was subsequently approved by Commission Order No. 16-419.

13 **Q. What method did you use to establish estimated income tax expense for the 2018 test
14 year?**

15 A. We use the “stand-alone” method to determine the test year income tax expense. This
16 method uses as inputs only those costs and revenues included in our requested test year
17 revenue requirement to determine the income tax expense for the test year. The
18 Commission has traditionally used this approach to determine the income tax expense in test
19 year price development. Further, since PGE’s operations consist of nearly 100% regulated
20 utility activity, this method also conforms to ORS 757.269, which specifies how income
21 taxes are treated for developing retail prices.

1 **Q. Are any state and federal tax credits included in your estimate of income tax expense**
2 **for 2018?**

3 A. No. As discussed above, federal PTCs are now reflected as part of PGE's net variable
4 power costs. Additionally, all of PGE's state tax credits have been utilized and there are
5 none currently forecasted for 2018.

B. Taxes Other Than Income and Fees

6 **Q. What is PGE's 2018 estimate of Taxes Other Than Income and Fees?**

7 A. As shown in PGE Exhibit 206, total Taxes Other Than Income are \$127.2 million for 2018.
8 This compares to 2016 actual costs of \$118.2 million. The primary individual sources of
9 increased costs from 2016 actuals to the 2018 test year are:

- 10 • Franchise Fees: from \$43.1 million to \$47.9 million; and
- 11 • Payroll Taxes: from \$13.5 million to \$16.1 million.

1. Franchise Fees

12 **Q. Why have franchise fees increased from 2016 to the 2018 test year?**

13 A. PGE updated the franchise fee rate to reflect the three-year average of 2014-2016 actuals.
14 Although the franchise fee rate dropped slightly from 2.547% (UE 294) to 2.545%, overall,
15 franchise fees increase because PGE's requested revenue requirement increases.

2. Payroll Taxes

16 **Q. How does PGE estimate payroll taxes?**

17 A. PGE estimates payroll taxes by applying an approximate 12.2% payroll tax rate to total
18 wages and salaries. We allocate a portion of payroll tax cost to capital consistent with the
19 allocation of overall capitalized wages and salaries.

20 **Q. Why have payroll taxes increased from 2016 to the 2018 test year?**

1 A. Payroll taxes increase as wages and salaries grow between those years as described in PGE
2 Exhibit 400.

3 3. Property Taxes

3 **Q. Please describe PGE’s obligation to pay property taxes?**

4 A. PGE owns property in three states: Oregon, Montana (Colstrip plant and related
5 transmission) and Washington (Tucannon River Wind Farm and KB Pipeline for gas used at
6 the Beaver plant). As a result, PGE is obligated to pay property taxes in each of these
7 jurisdictions.

8 **Q. How do these jurisdictions assess property taxes on PGE?**

9 A. Rather than each individual county assessing property tax, Oregon, Montana, and
10 Washington “centrally assess” PGE’s property using a unit approach. This unit approach is
11 required by state statutes because the properties are considered a single economic unit and
12 system assets are thoroughly integrated in operation and construction. For example, a piece
13 of wire cannot be valued without looking at its relationship to the entire unitary system.
14 Each state uses a combination of three approaches to determine value: 1) Cost, 2) Income,
15 and 3) Comparable Sales. The result of each approach is considered and weighed by each
16 respective state assessor in determining a correlated system value. The goal of this valuation
17 process is to assess PGE’s operating system as closely as possible to its real market value on
18 January 1st of each year.

19 **Q. Is PGE including property tax savings incentives related to major construction**
20 **projects?**

1 A. Yes. Similar to prior years, PGE has included tax savings related to Strategic Investment
2 Program (SIP) property tax abatement agreements for Biglow Canyon, Port Westward II,
3 and Carty.

4 **Q. What is PGE’s forecast for 2018 property taxes?**

5 A. PGE has forecast approximately \$60.7 million of 2018 property taxes compared to 2016
6 actuals of \$59.2 million. The increase is primarily a result of the Carty plant being placed
7 into service midway through 2016, along with other increases in plant in service.

VI. Rate Base

1 **Q. What is PGE's 2018 rate base and what does it include?**

2 A. PGE is using year-end 2017 rate base to preclude assets that are not in service prior to
3 January 1, 2018, when base prices go into effect. As of December 31, 2017, PGE is
4 expecting rate base to be approximately \$4594.1 million. PGE Exhibit 207 provides the
5 details of the 2017 rate base, which includes PGE's investment in plant in service, net of
6 accumulated depreciation, and accumulated deferred income taxes (ADIT)². In addition, the
7 rate base includes Fuel and Materials Inventory, Miscellaneous Deferred Debits and Credits,
8 and Working Cash.

9 **Q. How does PGE's 2017 rate base compare to amounts approved in UE 294?**

10 A. PGE Exhibit 208 shows that the rate base approved in UE 294 is \$4,440.2 million and that
11 PGE's 2017 rate base reflects an increase of \$153.9 million. The increase is primarily
12 attributable to the growth in distribution plant in service as discussed in PGE Exhibit 800.

13 **Q. Did you include the prepaid pension asset in rate base?**

14 A. No. Based on Commission Order No. 15-226 (Docket No. UM 1633) we excluded the
15 prepaid pension asset and the associated deferred tax liability from PGE's rate base.

16 **Q. What is the working cash total added to rate base in this filing?**

17 A. Applying the 3.628% working cash factor to total forecasted operating expenses in 2018 of
18 \$1,566.5 million yields the working cash total in rate base of approximately \$56.8 million.
19 This amount is shown in PGE Exhibit 201.

² ADIT is also calculated based on year-end 2017 amounts, consistent with IRS Normalization principles.

VII. Carty Update

1 **Q. Please summarize the ratemaking relief PGE sought for Carty in Docket No. UE 294.**

2 A. In UE 294, PGE requested that prices recovering Carty's net revenue requirement become
3 effective shortly after a PGE officer provided an attestation that Carty was placed in service.

4 **Q. Did Commission Staff analyze the prudence of PGE's actions related to Carty?**

5 A. Yes. Staff analyzed the prudence of PGE's actions related to Carty from two perspectives.
6 First, Staff analyzed the consistency of Carty with previous integrated resource plans (IRPs)
7 and request for proposals (RFPs). Second, Staff analyzed the prudence of Carty as of the
8 date when the Company decided to proceed with the project.³

9 **Q. What was the outcome of UE 294, with respect to Carty?**

10 A. On November 3, 2015, the Commission issued Order No. 15-356 approving settlements
11 reached in UE 294. With respect to Carty, the approved settlements stipulate PGE's
12 decision to construct Carty was prudent. The approved settlements also identify the
13 conditions for which Carty's prudently incurred costs and benefits would be included in
14 customer prices when Carty begins providing service to customers. The conditions include:⁴

- 15 i. For determining rates in this docket only, the gross plant for Carty, including
16 the Grassland Switchyard, will be \$514 million... If Carty capital costs are
17 higher than the designated amount, PGE may not recover those costs through
18 the Carty tariff rider. However, PGE will not be bound to the original \$514
19 million estimate in subsequent rate proceedings. If PGE seeks to recover any
20 additional amounts in a subsequent general rate filing, PGE must demonstrate
21 the prudence of such additional costs.
- 22 ii. PGE will file an attestation by an officer when the Carty plant is placed in
23 service.

³ See UE 294 Staff Exhibit 1700, page 6.

⁴ Commission Order No. 15-356, Appendix A, pages 4 and 5.

1 iii. If the Carty Generating Station is not completed and in service by July 31,
2 2016, PGE will need to file a new ratemaking request seeking the inclusion of
3 the Carty costs in rates, inclusive of Grassland Switchyard.

4 **Q. Did PGE place Carty into service by July 31, 2016?**

5 A. Yes. PGE placed Carty into service on July 29, 2016.

6 **Q. Are Carty capital costs higher than \$514 million in PGE's 2017 year-end rate base?**

7 A. Yes. The Carty capital costs are approximately \$521.7 million in PGE's year-end 2017 rate
8 base.

9 **Q. Why are the Carty capital costs higher than \$514 million?**

10 A. Because PGE did not place Carty into service until July 29, 2016, PGE accrued
11 approximately two months of additional financing (i.e., AFDC) on the capital costs that
12 were determined to be prudent through Commission Order No. 15-356. The \$514 million
13 capital cost forecast used by PGE in UE 294 assumed that Carty would be in-service by
14 mid-May 2016. Thus, the additional costs included in this case represent timing only and
15 are fully consistent with the construction costs previously approved.

16 **Q. What are the overall construction costs to build the Carty facility?**

17 A. PGE expects construction costs to total between \$635 and \$640 million, excluding certain
18 lien claims totaling \$17 million that PGE is challenging.

19 **Q. Does this rate case include the additional construction costs associated with Carty?**

20 A. No. As explained earlier, PGE included only the original cost estimate of \$514 million,
21 adjusted for AFDC for the time value difference between the actual online date in July 2016
22 and the originally expected online date in May 2016.

1 **Q. Is PGE continuing to diligently pursue payment from Liberty Mutual and Zurich**
2 **American Insurance Company pursuant to a performance bond as described in PGE’s**
3 **SEC financial statement disclosures?**

4 A. Yes. For a more complete update on the status of these legal matters, see PGE’s 2016 10-K
5 (Part II, Item 8, Note 17).

VIII. Customer Engagement Transformation (CET)

1 **Q. Please provide an update on PGE’s Customer Engagement Transformation (CET)**
2 **project.**

3 A. PGE continues to work toward the completion of CET, which has been a multi-year program
4 consisting of 24 projects and culminating in 2018 with the replacement of two legacy
5 customer systems: Customer Information System and Meter Data Management System.

6 **Q. Are you including the revenue requirement for the systems closing in 2018 in your**
7 **request?**

8 A. No. PGE is not including the 2018 CET projects in customer prices at this time. Capital
9 costs for CET will be presented in a future rate making proceeding. PGE Exhibit 900
10 provides a detailed update of CET.

IX. Unbundling

1 **Q. Have you unbundled the 2018 revenue requirement pursuant to OAR 860-038-0200?**

2 A. Yes. PGE Exhibit 209 summarizes the results of unbundling the integrated revenue
3 requirement, as required by OAR 860-038-0200, into the required functional areas or revenue
4 requirement categories. Table 4 below summarizes the base unbundled revenue requirement
5 for 2018.

Table 4
Unbundled Revenue Requirement
(\$ in millions)

| | |
|--------------------------------|------------------|
| Production | \$1,090.7 |
| Transmission | \$ 28.5 |
| Distribution | \$ 635.8 |
| Ancillary | \$ 4.9 |
| Metering | \$ 8.4 |
| Billing | \$ 63.0 |
| <u>Other Consumer Services</u> | <u>\$ 52.0</u> |
| Total* | \$1,883.3 |

** May not sum due to rounding*

6 The sum of the unbundled revenue requirement for these services equals the integrated
7 revenue requirement as presented in PGE Exhibit 201 columns 1 through 3.

8 **Q. How did you develop the revenue requirement after unbundling costs and rate base?**

9 A. We used traditional revenue requirement methodology – recovery of cost plus a return on
10 rate base – to calculate the revenue requirement for each unbundled service in accordance
11 with OAR 860-038-0200(9)(d).

12 **Q. How did you unbundle PGE's 2018 expenses and Other Revenue?**

13 A. We unbundled expenses and Other Revenue by analyzing each account within those
14 categories. First, we determined which accounts could be directly assigned to one of the
15 functional categories listed in Table 4 above. Second, we evaluated those accounts that
16 could not be clearly assigned to determine a basis for allocation.

1 **Q. Were most of the expense and Other Revenue accounts assigned or allocated?**

2 A. The majority of accounts have a direct relationship with a single functional area and we
3 assigned these accounts based on OAR 860-038-0200(9)(b)(A) through (E). The largest
4 category of allocated costs is administrative and general (A&G), which we allocated to the
5 functional areas based on labor dollars for those areas. Other costs, such as property taxes,
6 and payroll taxes, relate to factors such as net plant or labor. We allocated these costs based
7 on the respective share of those factors per functional area in accordance with OAR
8 860-038-0200(9)(c)(B)(i) through (ii). For other expenses, such as depreciation and
9 amortization, we “functionalized in the same manner as the respective plant accounts” – see
10 OAR 860-038-0200(9)(c)(A).

11 **Q. Did you allocate any expense or Other Revenue to retail or non-utility?**

12 A. Yes, for retail and no for non-utility. First, we allocate costs to retail activities based on
13 assets allocated to retail. Second, while we forecast labor costs in non-utility, “below-the-
14 line” accounts, these accounts already receive allocations for corporate governance (i.e.,
15 A&G/Support costs) and service providers (i.e., facilities, Information Technology, and
16 print/mail services) based on that labor. Therefore, unbundling A&G (or other support
17 costs) to non-utility accounts would apply these costs twice.

18 **Q. How did you unbundle rate base?**

19 A. There are two categories of rate base that we evaluated for unbundling: 1) plant in service
20 with associated depreciation reserve, accumulated deferred taxes, and accumulated
21 investment tax credits; and 2) other rate base. For plant in service, we assigned most assets
22 and their associated contra accounts in accordance with OAR 860-038-0200(9) (a) (A)
23 through (F). These assets clearly relate to specific functional areas (e.g., thermal and hydro

1 generating plants; transmission towers and conductors; distribution poles, conductors,
2 substations, transformers, and service drops). Some general and intangible plant was
3 directly assigned, but the majority of these categories consist of many smaller assets without
4 a clear functional attribute so we allocated them based on labor.

5 **Q. How did you unbundle other rate base?**

6 A. We assigned or allocated other rate base using the criteria established in OAR
7 860-038-0200(9)(a)(G). Specifically, we evaluated other rate base on an account-by-
8 account basis and directly assigned where applicable (e.g., fuel inventories are assigned to
9 Production). For other categories, we allocated costs on an appropriate basis (e.g., deferred
10 credits related to post-retirement medical and life insurance are allocated based on labor).

11 **Q. Did you assign franchise fees to the distribution function?**

12 A. Yes. Pursuant to OAR 860-038-0200(9) (c) (B) (i) (IV), PGE assigned franchise fees
13 directly to the distribution function. We also assigned write-offs for uncollectibles directly
14 to the distribution function.

X. Qualifications

1 **Q. Mr. Tooman, please state your educational background and experience.**

2 A. I received a Bachelor of Science degree in Accounting and Finance from the Ohio State
3 University. I received a Master of Arts degree in Economics and a Ph.D. in Economics from
4 the University of Tennessee. I have held managerial accounting positions in a variety of
5 industries and have taught economics at the undergraduate level for the University of
6 Tennessee, Tennessee Wesleyan College, Western Oregon University, and Linfield College.
7 Finally, I have worked for PGE in the Rates and Regulatory Affairs department since 1996.

8 **Q. Ms. Brown, please state your educational background?**

9 A. I received a Bachelor of Science degree in Accounting from the University of Nevada-Reno
10 and a Master of Business Administration with an emphasis in Finance from the University of
11 Wyoming. I am a Certified Public Accountant. I have worked at three state commissions
12 (Wyoming, Texas and Oregon) totaling 12 years of direct regulatory experience. I also
13 worked at PacifiCorp for nearly three years in Corporate Accounting and have been with
14 PGE since 2007 (in the Rates and Regulatory Affairs department for over seven years),
15 totaling over 25 years of experience.

16 **Q. Does this conclude your testimony?**

17 A. Yes.

List of Exhibits

| <u>PGE Exhibit</u> | <u>Description</u> |
|---------------------------|--|
| 201 | 2018 Results of Operations Summary |
| 202 | Summary of Other Revenue Sources |
| 203 | Summary of Depreciation Expense by Plant Type |
| 204 | Summary of Amortization Expense |
| 205 | Summary of Income Taxes |
| 206 | Summary of Taxes Other Than Income |
| 207 | Summary of Rate Base |
| 208 | Reasons for Changes in Rate Base since 2016 (UE 294) |
| 209 | Unbundled Results of Operations Summary |

PGE Exhibit 201
2018 Results of Operations
Increase in Base Rates Needed for Reasonable Return
Dollars in (000s)

| | Base Business | | 5.60% |
|----------------------------------|--|------------------------------------|--|
| | 2018 Results at 2016* Base Rates | Change for Reasonable Return | 2018 Results After Change for Reasonable Return |
| | (1) | (2) | (3) |
| Operating Revenues | | | |
| Sales to Consumers (Rev. Req.) | 1,783,435 | 99,897 | 1,883,332 |
| Sales for Resale | - | - | - |
| Other Operating Revenues | 25,841 | - | 25,841 |
| Total Operating Revenues | 1,809,276 | 99,897 | 1,909,173 |
| Operation & Maintenance | | | |
| Net Variable Power Cost | 353,586 | - | 353,586 |
| Operations O&M | 294,319 | - | 294,319 |
| Support O&M | 253,554 | 744 | 254,298 |
| Total Operation & Maintenance | 901,459 | 744 | 902,203 |
| Depreciation & Amortization | 377,278 | - | 377,278 |
| Other Taxes / Franchise Fee | 124,683 | 2,543 | 127,226 |
| Income Taxes | 121,190 | 38,559 | 159,749 |
| Total Oper. Expenses & Taxes | 1,524,610 | 41,846 | 1,566,457 |
| Utility Operating Income | 284,665 | 58,051 | 342,716 |
| Rate of Return | 6.198% | | 7.460% |
| Return on Equity | 7.227% | | 9.750% |
| * 2016 Rates per approved UE 294 | | | |
| Rate Base | | | |
| Plant in Service | 9,879,272 | - | 9,879,272 |
| Accumulated Depreciation | (4,735,925) | - | (4,735,925) |
| Accumulated Def. Income Taxes | (634,410) | - | (634,410) |
| Accumulated Def. Inv. Tax Credit | - | - | - |
| Net Utility Plant | 4,508,938 | - | 4,508,938 |
| Misc Deferred Debits | 20,863 | - | 20,863 |
| Operating Materials & Fuel | 80,737 | - | 80,737 |
| Misc. Deferred Credits | (73,318) | - | (73,318) |
| Working Cash | 55,314 | 1,518 | 56,833 |
| Total Rate Base | 4,592,534 | 1,518 | 4,594,052 |

PGE Exhibit 201
2018 Results of Operations
Increase in Base Rates Needed for Reasonable Return
Dollars in (000s)

| | Base Business | | 5.60% |
|--|--|------------------------------------|--|
| | 2018 Results at 2016* Base Rates | Change for Reasonable Return | 2018 Results After Change for Reasonable Return |
| | (1) | (2) | (3) |
| Income Tax Calculations | | | |
| Book Revenues | 1,809,276 | 99,897 | 1,909,173 |
| Book Expenses | 1,403,420 | 3,287 | 1,406,707 |
| Interest Rate Base @ Weighted Cost of Debt | 118,717 | 39 | 118,756 |
| Production Deduction | 9,000 | - | 9,000 |
| Permanent Sch M Differences | (24,268) | - | (24,268) |
| Temporary Sch M Differences | 45,835 | - | 45,835 |
| State Taxable Income | 256,572 | 96,571 | 353,143 |
| State Income Tax | 20,136 | 7,322 | 27,459 |
| Federal Taxable Income | 236,436 | 89,249 | 325,684 |
| Fed Income Tax | 82,752 | 31,237 | 113,989 |
| Deferred Taxes | 18,301 | - | 18,301 |
| Federal Tax Credits | - | - | - |
| Total Income Tax | 121,190 | 38,559 | 159,749 |

PGE Exhibit 201
General Rate Case - 2018 Test Year
Capital Structure / Revenue Sensitive Costs
(000s)

| Capital Structure: | Amount | Share | Cost | Weighted |
|---------------------------|---------------|----------------|-------------|-----------------|
| Common Equity | N/A | 50.00% | 9.750% | 4.875% |
| Preferred | N/A | 0.00% | 0.00% | 0.000% |
| Long-Term Debt | N/A | 50.00% | 5.170% | 2.585% |
| Total | N/A | 100.00% | | 7.460% |

| Revenue Sensitive Costs: | |
|---------------------------------|-----------------|
| Revenues | 100.0000% |
| OPUC Fees | 0.3750% |
| Franchise Fees | 2.5455% |
| O&M Uncollectibles | 0.3700% |
| State Taxable Income | 96.7095% |
| State Tax @ 7.212% | 7.3328% |
| Federal Taxable Inc. | 89.3768% |
| Federal Tax @ 35% | 31.2819% |
| Total Income Taxes | 38.6146% |
| Total Rev. Sensitive Costs | 41.9051% |
| Utility Operating Income | 58.0949% |
| Net To Gross Factor | 1.721321 |

RSC Gross-Up Factor 1.0340

State Income Tax:

| | Appor | Rate | Weighted |
|------------|--------|-------|----------|
| Montana | 2.91% | 6.75% | 0.197% |
| Washington | 0.00% | 0.00% | 0.000% |
| California | 1.34% | 8.84% | 0.119% |
| Oregon | 95.62% | 7.60% | 7.267% |
| State | | | 7.582% |

Composite Tax Rate: **39.928%**

| | | |
|--------|------------|---------|
| Check: | Fed Tax | 35.00% |
| | State Tax | 7.582% |
| | Tax Shield | -2.65% |
| | Composite | 39.928% |

Working Cash Factor **3.628%**

PGE Exhibit 202
Other Revenue Detail
2014 - 2018 Test Year

| Account | Description | 2014 Actuals | 2015 Actuals | 2016 Actuals | 2017 Budget | 2018 Test Year |
|--------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| 4470003 | SalesfrResale-IntertiePGEtoPGE | (3,069,994) | (4,816,292) | (5,936,823) | (5,934,000) | (5,934,000) |
| 4500001 | Forefeited Discounts | (3,092,995) | (3,019,107) | (2,994,617) | (2,900,000) | (2,900,000) |
| 4510001 | Miscellaneous Service Revenues | (1,716,285) | (1,796,073) | (1,852,377) | (1,905,392) | (2,338,315) |
| 4530001 | Sales of Water & Water Power | 27,627 | 22,164 | 24,166 | - | - |
| 4540001 | Rent From Electric Property | (1,302,935) | (1,043,393) | (1,025,319) | (1,216,905) | (1,217,728) |
| 4540002 | RentFrElecProperty-Joint Pole | (6,180,231) | (6,564,797) | (7,679,162) | (6,234,855) | (6,279,394) |
| 4560001 | Other Electric Revenues | (4,538,748) | (3,487,297) | (3,648,451) | (2,971,527) | (2,973,166) |
| 4560002 | OthElecRev-RegulatoryDeferRev | - | - | - | - | - |
| 4560003 | OthElecRev-FishWildlifeRecrOps | (15,168) | (19,493) | (12,386) | - | (16,002) |
| 4560004 | OthElecRev-SSHG | (283,870) | (239,360) | (69,475) | (193,177) | (277,087) |
| 4560005 | OthElecRev-Utility Non-Kwh | (1,566) | (2,657) | (2,478) | - | - |
| 4560012 | OthElecRev-Steam Sales | (2,494,638) | (2,555,480) | (1,480,085) | (1,684,211) | (1,684,211) |
| 4561001 | TransRevOthers-Non-Intertie | (2,344,157) | (2,971,892) | (2,899,444) | (3,034,800) | (3,110,945) |
| 4561002 | TransRevOthers-Intertie | (5,683,073) | (5,285,337) | (5,080,702) | (5,044,000) | (5,044,000) |
| 5660002 | TransOp-MiscExp-IntertieWhePGE | 3,069,994 | 4,816,292 | 5,936,823 | 5,934,000 | 5,934,000 |
| Total | | (27,626,038) | (26,962,722) | (26,720,329) | (25,184,867) | (25,840,848) |

PGE Exhibit 203
Depreciation Detail (\$000s)
2014 - 2017 Test Year

| Property Group | (1) | (2) | (3) | (4) | (5) |
|---|-----------------|-----------------|-----------------|------------------|---|
| | 2014 Actuals | 2015 Actuals | 2016 Actuals | 2017 Forecast | 2017 Forecast used for 2018 Test Year |
| Boardman | 26,816 | 29,642 | 30,023 | 30,363 | 30,363 |
| Colstrip | 5,041 | 5,308 | 5,161 | 9,546 | 9,546 |
| Beaver | 3,668 | 4,644 | 5,573 | 7,483 | 7,483 |
| Biglow Canyon | 35,015 | 33,490 | 32,095 | 32,830 | 32,830 |
| Carty | | | 6,696 | 13,489 | 13,489 |
| Coyote Springs | 4,792 | 5,136 | 4,919 | 4,743 | 4,743 |
| DSG | 548 | 332 | 340 | 344 | 344 |
| Port Westward | 6,520 | 8,647 | 8,668 | 8,645 | 8,645 |
| Port Westward 2 | 21 | 8,160 | 8,042 | 10,019 | 10,019 |
| Solar | | 42 | 79 | 429 | 429 |
| Tucannon | 718 | 17,316 | 16,761 | 18,090 | 18,090 |
| Hydro | 11,847 | 15,806 | 18,319 | 20,995 | 20,995 |
| Transmission | 9,819 | 9,078 | 10,025 | 12,744 | 12,744 |
| Distribution | 118,604 | 97,611 | 101,051 | 107,446 | 107,446 |
| General Plant | 25,919 | 33,915 | 35,430 | 38,884 | 38,884 |
| Total | 249,328 | 269,127 | 283,182 | 316,050 | 316,050 |
| Remove Boardman Decommissioning | (3,395) | (5,877) | (5,877) | (5,877) | (5,877) |
| Asset retirement depreciation - 4031001 | | | | 7,325 | 7,325 |
| Retail Adjustment | | | | (74) | (74) |
| Adjusted Total | 245,933 | 263,250 | 277,305 | 317,424 | 317,424 |

Notes:

- (1) 2014 Boardman depreciation includes effects of the Schedule 145 Tariff update, which incorporates the site specific decommissioning study.
2014 depreciation excludes coal car depreciation of \$261 and vehicle depreciation of \$4,214.
- (2) 2015 Boardman depreciation includes effects of the Schedule 145 Tariff update, which incorporates the site specific decommissioning study with additional 15% ownership of non-coal handling assets, bringing PGE total share to 80%.
2015 depreciation excludes coal car depreciation of \$261 and vehicle depreciation of \$3,516 or \$3,637
- (3) 2016 Boardman depreciation includes effects of the Schedule 145 Tariff update, which incorporates the site specific decommissioning study with additional 10% ownership and retention program, bringing PGE total share to 90%.
2016 depreciation excludes coal car depreciation of \$318 and vehicle depreciation of \$4,781.
2016 Sunway becomes part of base business
- (4) 2017 Boardman forecasted depreciation includes effects of the Schedule 145 Tariff update, which incorporates the site specific decommissioning study.
2017 forecasted depreciation excludes coal car depreciation of \$266 and vehicle depreciation of \$4,304.

PGE Exhibit 204
Amortization Detail
2014 - 2018 Test Year
(\$000)

| Item | FERC Account | AWO | (1) | (2) | (3) | (4) | (5) |
|---|--------------|------------|---------------|---------------|---------------|---------------|---------------------------------------|
| | | | 2014 Actuals | 2015 Actuals | 2016 Actuals | 2017 Forecast | 2017 Forecast used for 2018 Test Year |
| Software Amortization (Intangible) | 404.0 | | 22,237 | 30,053 | 35,668 | 46,999 | 46,999 |
| Other Intangible Plant (Includes Hydro Relicensing) | 404.0 | | 3,163 | 8,312 | 8,430 | 9,294 | 9,294 |
| Trojan Decommissioning | 407.0 | 7000000045 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Trojan Spent fuel Settlement | 407.0 | 3000000786 | 0 | (16,800) | (16,340) | (17,312) | 0 |
| Independant Evaluator Deferral | 407.3 | | 20 | 547 | 35 | 0 | 0 |
| Colstrip Common FERC Adjustment | 407.3 | 7000000107 | 322 | 322 | 322 | 107 | 107 |
| Schedule 110 EE Asset Balancing Account | 407.3 | 7000000124 | 921 | 902 | 884 | 942 | 942 |
| AMI Project Office Costs | 407.3 | | 0 | 0 | 0 | 0 | 0 |
| Fit Pilot Program | 407.3 | 7000002001 | 5,051 | 6,248 | 7,975 | 7,740 | 7,740 |
| Regulatory Deferral Amortz | 407.3 | 7000010741 | 15,978 | 18,959 | 155 | 0 | 0 |
| Residual Balance | 407.3 | | 0 | 0 | 0 | 0 | 0 |
| Regulatory Deferral (capital Deferral) | 407.4 | 7000010741 | 13 | 0 | 0 | 0 | 0 |
| 2011 Local 408/MCBIT Deferral | 407.4 | 3000000135 | (180) | 168 | 515 | (440) | (200) |
| Int Income PES Note | 407.4 | 7000000319 | 0 | 0 | 0 | 0 | 0 |
| ISFSI Tax Credits-Used | 407.4 | 7000000324 | 0 | (5,290) | (300) | 0 | 0 |
| SunWay 3 | 407.4 | 7000000727 | (45) | (45) | (45) | 0 | 0 |
| | | | 50,979 | 46,875 | 40,798 | 50,831 | 68,383 |
| Allocated to retail | | | | | | | (47) |
| Total Amortization | | | 50,979 | 46,875 | 40,798 | 50,831 | 68,336 |

PGE Exhibit 205
Income Tax Summary
(000s)

| | UE 294 2016 Test Year | 2018 Test Year |
|---|-----------------------------|-------------------|
| <u>Income Tax Expense</u> | | |
| Book Revenues | 1,891,229 | 1,909,173 |
| Book Expenses (including Depreciation) | 1,483,716 | 1,406,707 |
| Interest Deduction | 120,306 | 118,756 |
| Book Taxable Income | 287,206 | 383,709 |
| Production Deduction | - | 9,000 |
| Permanent Sch. M | (24,911) | (24,268) |
| Temporary Sch. M | 97,277 | 45,835 |
| Tax Taxable Income | 214,841 | 353,143 |
| Current State Taxes | 15,495 | 27,459 |
| State Tax Credits | (992) | - |
| Net State Income Tax | 14,503 | 27,459 |
| Federal Taxable Income | 200,338 | 325,684 |
| Current Federal Taxes | 70,118 | 113,989 |
| Federal Tax Credits | (49,150) | - |
| ITC Amortization | - | - |
| Deferred Taxes | 38,607 | 18,301 |
| Total Income Tax | 74,078 | 159,749 |
| Effective Tax Rate | 25.79% | 41.63% |
| Change in Taxes | | 85,671 |
| <u>Analysis of Tax Change:</u> | | |
| Effective Tax Rate Change | | 15.84% |
| Book Taxable Income (UE 294) | | 287,206 |
| Increase in Taxes Due to Higher Effective Rate | | 45,494 |
| Change in Book Taxable Income (2017 vs UE 294) | | 96,503 |
| 2017 Effective Tax Rate | | 41.63% |
| Increase in Taxes Due to Higher Book Taxable Income | | 40,177 |
| Sum of Tax Impacts | | 85,671 |

PGE Exhibit 206
Taxes Other Than Income
2014 - 2018 Test Year

| Item | FERC Account | AWO | 2014 Actual | 2015 Actual | 2016 Actual | 2017 Budget | 2018 Forecast |
|--------------------------------------|---------------------|------------------|------------------------|------------------------|------------------------|------------------------|--------------------------|
| Payroll Taxes | 408.1 | Note 1 | 13,592,277 | 13,719,102 | 13,522,625 | 16,333,882 | 16,109,015 |
| Property Taxes - Oregon | 408.1 | 4081001 | 45,345,336 | 47,797,482 | 51,759,568 | 55,796,028 | 52,680,261 |
| Property Taxes - Washington | 408.1 | 4081002 | 51,839 | 2,201,144 | 1,640,162 | 2,059,752 | 2,059,752 |
| Property Taxes - Montana | 408.1 | 4081003 | 4,507,881 | 5,401,265 | 5,752,457 | 6,058,752 | 6,003,312 |
| Franchise Fees | 408.1 | 4081010, 4081011 | 41,634,096 | 43,406,579 | 43,125,386 | 43,546,507 | 47,939,369 |
| Foreign Insurance Excise Tax | 408.1 | 4081012 | 19,184 | 9,984 | 9,485 | - | - |
| Misc. Tax & Lic Fees - Oregon | 408.1 | 4081013 | 1,368,136 | 1,667,103 | 1,995,850 | 1,971,706 | 1,971,706 |
| Misc. Tax & Lic Fees - Montana | 408.1 | 4081014 | 327,767 | 441,288 | 407,253 | 432,504 | 462,504 |
| Total Taxes Other Than Income | | | 106,846,515 | 114,643,947 | 118,212,785 | 126,199,131 | 127,225,919 |

Note 1: Payroll Tax accounts include 4081004, 4081005, 4081006, 4081007, 4081008 and 4081009

PGE Exhibit 207
Rate Base (000s)
Based on Ending 12/31/17 Balance

| | <u>12/31/2017</u> <u>Balance</u> |
|---|-------------------------------------|
| Plant in Service | 9,879,272 |
| Less: Accumulated Depreciation/Amortization | (4,735,925) |
| Accumulated Deferred Taxes | (634,410) |
| Accumulated Deferred ITC | <u>-</u> |
| Net Utility Plant | 4,508,938 |
| Operating Materials and Fuel Stocks | 80,737 |
| Deferred Debits | |
| Colstrip Common FERC Adj | - |
| Glass Insulators | 4,770 |
| Dispatchable Standby Generation | 10,856 |
| UE 197 Generation Maintenance Deferral | 684 |
| CET | 3,923 |
| IT | 1,737 |
| Deferred Credits | |
| Injuries & Damages | (9,137) |
| Customer Deposits | (12,281) |
| Incentive Adjustment (UE 283) | (8,500) |
| Major Maint. Accruals (Coyote & PW1&2) | (1,107) |
| Post Retirement Liabilities | (43,329) |
| Misc. Other | (70) |
| Working Capital | <u>56,833</u> |
| Rate Base | 4,594,052 |

PGE Exhibit 208
Rate Base Comparison
UE 294 vs. 2018 Test Year
(000s)

| | UE 294 Test Year | Working Cash Requirements | Thermal Plant Maint. Accruals | Plant Additions/ Depr/Amort | Accum. Def. Taxes (bonus depr., etc.) | Misc. Other | YE 2017 Rate base |
|--------------------------------|---------------------|------------------------------|----------------------------------|-----------------------------------|---|----------------|----------------------|
| Plant in Service | 9,164,479 | | | 714,793 | | | 9,879,272 |
| Accumulated Depr/Amort | (4,225,065) | | | (510,860) | | | (4,735,925) |
| Accumulated Deferred Taxes/ITC | (590,561) | | | | (43,849) | | (634,410) |
| Net Utility Plant | 4,348,853 | - | - | 203,933 | (43,849) | - | 4,508,938 |
| Other Rate Base | 34,801 | | 550 | | | (7,069) | 28,282 |
| Working Cash | 56,518 | 314 | - | - | | - | 56,833 |
| Rate Base | 4,440,173 | 314 | 550 | 203,933 | (43,849) | (7,069) | 4,594,052 |

PGE Exhibit 209
Unbundled Results of Operations Summary
2016 Results at Reasonable Return
Dollars in \$000s

UE 319 / PGE / 209
Tooman - Brown / 1

| | Production | Transmission | Distribution | Ancillary | Metering | Billing | Consumer | Total |
|--|-------------------|---------------------|---------------------|------------------|-----------------|----------------|-----------------|------------------|
| Operating Revenues | | | | | | | | |
| Sales to Consumers (Rev. Req.) | 1,090,691 | 28,486 | 635,813 | 4,859 | 8,430 | 63,013 | 52,039 | 1,883,332 |
| Sales for Resale | - | - | - | - | - | - | - | - |
| Other Operating Revenues | 2,214 | 14,079 | 14,463 | (4,859) | (3) | (11) | (43) | 25,841 |
| Total Operating Revenues | 1,092,906 | 42,566 | 650,277 | - | 8,427 | 63,002 | 51,996 | 1,909,173 |
| Operation & Maintenance | | | | | | | | |
| Net Variable Power Cost | 353,586 | - | - | - | - | - | - | 353,586 |
| Total Fixed O&M | 162,949 | 10,089 | 121,198 | - | - | - | - | 294,235 |
| Other O&M | 57,596 | 3,943 | 94,139 | - | 1,731 | 53,148 | 43,824 | 254,382 |
| Total Operation & Maintenance | 574,131 | 14,032 | 215,337 | - | 1,731 | 53,148 | 43,824 | 902,203 |
| Depreciation & Amortization | 190,489 | 10,025 | 158,735 | - | 3,808 | 9,236 | 4,985 | 377,278 |
| Other Taxes / Franchise Fee | 54,002 | 2,645 | 69,762 | - | 350 | 198 | 269 | 127,226 |
| Income Taxes | 85,256 | 5,011 | 67,460 | - | 788 | 198 | 1,036 | 159,749 |
| Total Oper. Expenses & Taxes | 903,878 | 31,713 | 511,294 | - | 6,678 | 62,780 | 50,114 | 1,566,457 |
| Utility Operating Income | 189,028 | 10,853 | 138,983 | - | 1,748 | 222 | 1,883 | 342,716 |
| Rate of Return | 7.46% | 7.46% | 7.46% | N/A | 7.46% | 7.46% | 7.46% | 7.46% |
| Return on Equity | 9.75% | 9.75% | 9.75% | N/A | 9.75% | 9.75% | 9.75% | 9.75% |
| Average Rate Base | | | | | | | | |
| Utility Plant in Service | 5,199,280 | 339,986 | 4,154,559 | - | 43,464 | 86,928 | 55,055 | 9,879,272 |
| Accumulated Depreciation | 2,300,913 | 161,963 | 2,154,246 | - | 16,243 | 76,573 | 25,988 | 4,735,925 |
| Accumulated Def. Income Taxes | 454,001 | 37,479 | 127,862 | - | 4,112 | 9,679 | 1,277 | 634,410 |
| Accumulated Def. Inv. Tax Credit | - | - | - | - | - | - | - | - |
| Net Utility Plant | 2,444,366 | 140,544 | 1,872,451 | - | 23,109 | 677 | 27,790 | 4,508,938 |
| Operating Materials & Fuel | 61,604 | 576 | 18,556 | - | - | - | - | 80,737 |
| Misc Deferred Debits | 10,871 | 4,814 | 1,316 | - | 609 | 1,575 | 1,678 | 20,863 |
| Misc. Deferred Credits | (15,748) | (1,610) | (47,831) | - | (522) | (1,556) | (6,051) | (73,318) |
| Working Cash | 32,794 | 1,151 | 18,550 | - | 242 | 2,278 | 1,818 | 56,833 |
| Total Average Rate Base | 2,533,887 | 145,476 | 1,863,043 | - | 23,438 | 2,974 | 25,235 | 4,594,052 |